



Barbican Centre Board

Date: WEDNESDAY, 21 NOVEMBER 2018
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy Tom Sleigh (Deputy Chairman)
Russ Carr
Simon Duckworth
Alderman David Graves
Gerard Grech
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane
Vivienne Littlechild
Wendy Mead
Lucy Musgrave
Graham Packham
Trevor Phillips
Judith Pleasance
Deputy John Tomlinson
Jenny Waldman

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
 - a) **Board Minutes**
To approve the public minutes the Barbican Centre Board meeting held on 19 September 2018.
For Decision
(Pages 1 - 6)
 - b) **Minutes of the Finance Committee**
To receive the public minutes of the Finance Committee of the Barbican Centre Board meeting held on 5 November 2018 (TO FOLLOW).
 - c) **Minutes of the Risk Committee**
To receive the public minutes of the Risk Committee of the Barbican Centre Board held on 5 November 2018 (TO FOLLOW).
4. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk.
For Information
(Pages 7 - 10)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Information
(Pages 11 - 30)
6. **BANKSY ARTWORK - BARBICAN EXHIBITION HALLS**
Joint report of the Managing Director of the Barbican Centre, the Director of Built Environment and the Assistant Town Clerk & Culture Mile Director.
For Decision
(Pages 31 - 40)
7. **MODERN SLAVERY STATEMENT 2018/19 - BARBICAN CENTRE**
Report of the Artistic Director.
For Decision
(Pages 41 - 50)

8. **MUSIC: ANNUAL UPDATE (PUBLIC SECTION)**
Report of the Artistic Director.
(N.B. – To be read in conjunction with the non-public report at Item 13)
For Information
(Pages 51 - 68)
9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
11. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act
For Decision
12. **MINUTES**
- a) **Non-Public Board Minutes**
To agree the non-public minutes of the Barbican Centre Board meeting held on 19 September 2018
For Decision
(Pages 69 - 72)
- b) **Non-Public Minutes of the Finance Committee**
To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 5 November 2018 (TO FOLLOW).
- c) **Non-Public Minutes of the Risk Committee**
To receive the non-public minutes of the Risk Committee of the Barbican Centre Board held on 5 November 2018 (TO FOLLOW).
13. **MUSIC: ANNUAL UPDATE (NON-PUBLIC SECTION)**
To be read in conjunction with Item 8.
For Information
(Pages 73 - 76)
14. **LSO ANNUAL REVIEW**
Report of the Managing Director, London Symphony Orchestra.
For Information
(Pages 77 - 82)
15. **CENTRE FOR MUSIC UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 83 - 92)
16. **THROW OF DICE WAIVER PAPER (TO FOLLOW)**
Report of the Head of HR.
For Decision

17. **EQUALITY AND INCLUSION UPDATE**
Joint report of the Head of HR and the Artistic Director.
For Information
(Pages 93 - 108)
18. **EXHIBITION HALLS UPDATE**
Oral update – the Managing Director to be heard.
For Information
19. ***BARBICAN BUSINESS REVIEW - SEPTEMBER ACCOUNTS (PERIOD 6)**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 109 - 132)
20. ***BARBICAN COMMERCIAL PROGRAMME - PHASE 3**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 133 - 218)
21. ***BARBICAN BUDGET 2019/20**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 219 - 226)
22. ***DEVELOPMENT REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 227 - 256)
23. ***BARBICAN CENTRE CWP AND ADDITIONAL CAPITAL FUNDS FOR CITY FUND PROPERTIES UPDATE REPORT (INCLUDING NON-CAP AND INVESTMENT PROJECTS)**
Report of the Director of Operations and Buildings.
For Information
(Pages 257 - 268)
24. ***RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 269 - 276)
25. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
26. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

Confidential items

27. **CHANGE PROGRAMME - BARBICAN CENTRE/GUILDHALL SCHOOL OF MUSIC & DRAMA OPERATIONS & SERVICES**
Director of Operations & Buildings, Barbican/Guildhall School of Music & Drama.
For Decision

28. **FACILITIES UPDATE PAPER**
Report of the Chief Operating & Financial Officer.

For Decision